

Medical College of Ohio

419-381-4172

3000 Arlington Avenue
Mailing Address: C.S. 10008
Toledo, Ohio 43699



November 27, 1984

Dr. William F. Bergen
Joseph W. Bergen Memorial Clinic
24 Portland Road
Kennebunk, Maine 04043

Dear Bill:

Your NECOM "history" letter was a pleasant surprise.

My trips to Portland began a year or so before the College was a reality, so you must forgive the sequence of my recall.

1. I was amazed, amused and confused by Jack Ketchum's ability to refinance sheets and towels two or three times.
2. Every trip was memorable as we were faced with new organization plans, new enrollment projections for St. Francis and sometimes a new Dean.
3. The best single meeting I had was with you, Dale Dodson and Doug Ward at a private dinner. It was a watershed and some stability started to appear within months.
4. The most serious and most humorous event in the life of NECOM occurred at a secret meeting of the AOA Site Visit Team five or six years ago.

We (the Team Members) were in the conference room at Stella Maris Hall and Joe Namey was off campus. The Team Members voted unanimously (4-0) to either close the school or put it on public probation. Joe entered the room at end of the meeting and listened carefully as each Team Member gave his or her opinion.

After the litany, Joe said the Chairman has five votes and the Team is outvoted 5-4.

Dr. William F. Bergen
November 27, 1984
Page -2-

You would not have written your NECOM "history" letter if it were not for Dr. Namey's bold intervention in NECOM's behalf.

There were hotel room meetings -- sometimes bitter -- that are best recalled by Joe Ackil.

I hope someday to be part of a routine Site Visit since none of my trips were ever boring.

It is my opinion that you keeping your word to Dale Dodson and Joe Namey's earlier intervention that make it possible to talk about NECOM's future.

Jack Ketchum's creative financing will be a topic when nearly all else is forgotten.

Sincerely,



Howard L. Collier
Vice President - Finance

HLC:ct